



# ENTERPRISE FUNDS

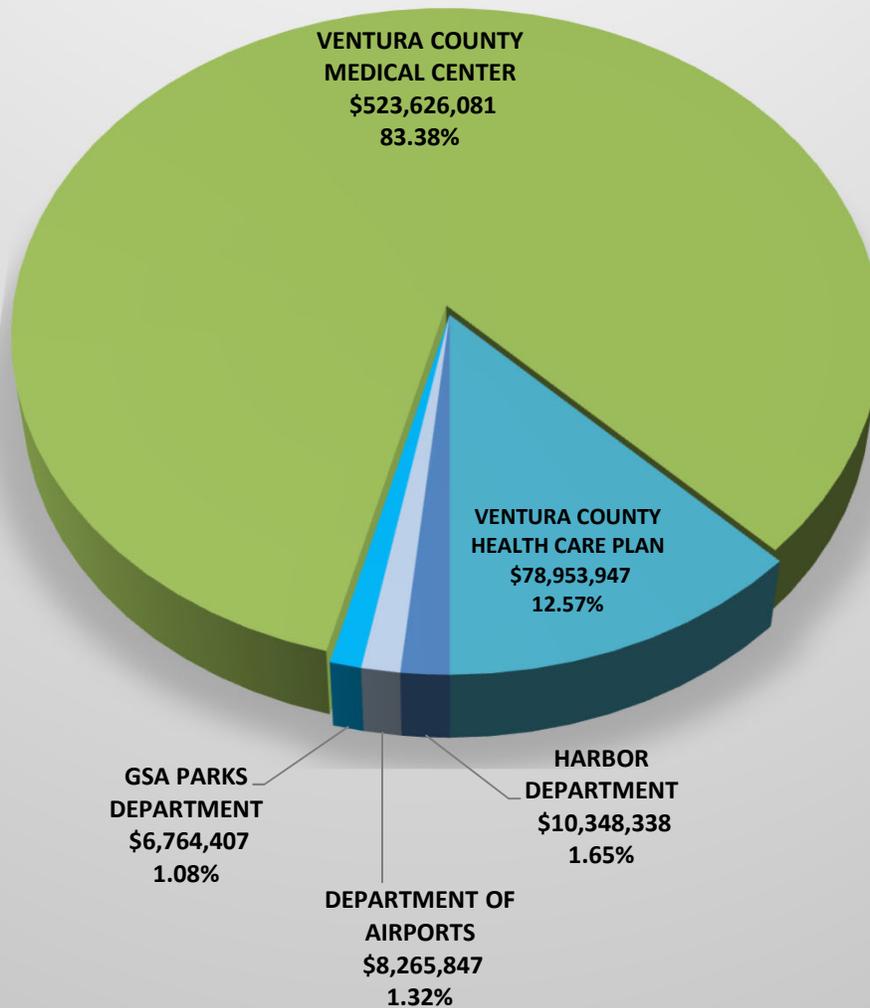
COUNTY OF VENTURA | CALIFORNIA





**COUNTY OF VENTURA**  
**SUMMARY OF FINANCING REQUIREMENTS (USES)**  
**ENTERPRISE FUNDS**  
**FISCAL YEAR 2020-21**

**\$627,958,620**



Excludes Fixed Assets and Retirement of LT Debts

FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES

HARBOR ADMINISTRATION - 5100

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	10,986,808	9,767,475	10,866,176	10,875,321	10,875,321
TOTAL REVENUES	8,432,175	9,197,642	8,776,475	8,776,475	8,776,475
NET INCOME (LOSS)	(2,554,633)	(569,833)	(2,089,701)	(2,098,846)	(2,098,846)
AUTH POSITIONS			40	40	40
FTE POSITIONS			40	40	40

BUDGET UNIT DESCRIPTION:

This budget unit includes all Harbor Enterprise Fund operations. The Harbor Department operates Channel Islands Harbor, the "Gateway to the Channel Islands," as a recreational and commercial harbor. The Harbor consists of approximately 310 acres of land and water. Immediately adjacent to the Harbor are two miles of County-owned public beaches and the State-owned La Janelle Shipwreck and Beach, for which the Harbor Department provides lifeguarding and maintenance on behalf of the County General Fund. The Department oversees 31 master leases with private sector businesses, as well as a County fuel dock, small boat and commercial fishing marinas, a public launch ramp, and several public parks and docks. Primary emphasis for FY 2020-21 will be making substantial progress in new development, with construction beginning on the Casa Sirena replacement in first part of the fiscal year, and the updating of the plans for the New Harbor Patrol Headquarters.

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

SALES AND USE TAXES	8601	152,754	130,245	135,000	135,000
<b>TOTAL TAXES</b>		<b>152,754</b>	<b>130,245</b>	<b>135,000</b>	<b>135,000</b>
COMMERCIAL ACTIVITY PERMIT	8771	19,750	20,140	14,900	14,900
OTHER LICENSES AND PERMITS	8799	38,618	28,470	20,000	20,000
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>58,368</b>	<b>48,610</b>	<b>34,900</b>	<b>34,900</b>
VEHICLE CODE FINES	8811	29,604	22,980	21,000	21,000
FORFEITURES AND PENALTIES	8831	14,277	10,709	15,200	15,200
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>43,880</b>	<b>33,689</b>	<b>36,200</b>	<b>36,200</b>
RENTS AND CONCESSIONS	8931	5,549,284	5,506,113	5,104,600	5,104,600
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>5,549,284</b>	<b>5,506,113</b>	<b>5,104,600</b>	<b>5,104,600</b>
STATE OTHER	9252	9,335	7,782	10,000	10,000
FEDERAL AID COVID 19	9352	0	4,895	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>9,335</b>	<b>12,677</b>	<b>10,000</b>	<b>10,000</b>
CONTRACT REVENUE	9703	799,447	235,078	264,400	264,400
OTHER INTERFUND REVENUE	9729	3,000	3,000	3,000	3,000
COST ALLOCATION PLAN REVENUE	9731	2,463	134	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>804,910</b>	<b>238,212</b>	<b>267,400</b>	<b>267,400</b>
MISCELLANEOUS PRIOR YEAR REVENUE	9741	0	85,518	0	0
OTHER SALES	9751	2,388,525	2,145,277	2,150,000	2,150,000
CASH OVERAGE	9789	855	785	0	0
MISCELLANEOUS REVENUE	9790	191,817	110,447	233,375	233,375
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>2,581,197</b>	<b>2,342,027</b>	<b>2,383,375</b>	<b>2,383,375</b>
<b>TOTAL OPERATING INCOME</b>		<b>9,199,729</b>	<b>8,311,573</b>	<b>7,971,475</b>	<b>7,971,475</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	2,579,018	2,699,925	2,936,900	2,936,900
EXTRA HELP	1102	300,236	198,427	217,675	217,675
OVERTIME	1105	111,241	72,926	69,325	69,325
SUPPLEMENTAL PAYMENTS	1106	89,418	95,341	114,800	114,800
TERMINATIONS	1107	78,117	86,150	93,800	93,800
RETIREMENT CONTRIBUTION	1121	902,868	985,276	979,225	979,225
OASDI CONTRIBUTION	1122	102,080	98,300	109,050	109,050
FICA MEDICARE	1123	44,813	44,763	52,775	52,775
SAFE HARBOR	1124	20,463	23,268	31,625	31,625
RETIREE HEALTH PAYMENT 1099	1128	24,148	13,991	13,875	13,875
GROUP INSURANCE	1141	340,034	382,753	446,500	446,500
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	1,261	1,286	1,475	1,475
STATE UNEMPLOYMENT INSURANCE	1143	2,096	1,474	1,750	1,750

FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

MANAGEMENT DISABILITY INSURANCE	1144	9,418	8,346	9,675	9,675
WORKERS' COMPENSATION INSURANCE	1165	166,168	206,396	129,250	129,250
401K PLAN	1171	59,835	64,609	78,825	78,825
CAPITALIZED LABOR DECREASE	1994	0	(11,644)	0	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>4,831,215</b>	<b>4,971,586</b>	<b>5,286,525</b>	<b>5,286,525</b>
CLOTHING AND PERSONAL SUPPLIES	2021	19,351	9,899	9,500	9,500
UNIFORM ALLOWANCE	2022	9,300	10,100	12,200	12,200
COMMUNICATIONS	2031	7,613	7,972	8,000	8,000
VOICE DATA ISF	2032	30,984	27,858	31,675	31,675
RADIO COMMUNICATIONS ISF	2033	14,295	14,183	11,900	11,900
JANITORIAL SUPPLIES	2054	42,505	30,342	25,000	25,000
OTHER HOUSEHOLD EXPENSE	2056	7,564	5,953	0	0
HAZARDOUS MATERIAL DISPOSAL	2057	1,016	1,070	0	0
HOUSEKEEPING GROUNDS ISF CHARGS	2058	33,556	38,837	32,425	32,425
GENERAL INSURANCE ALLOCATION ISF	2071	92,885	108,604	92,450	92,450
INCOME PROTECTION PLAN PAYMENTS	2080	64,183	38,082	38,100	38,100
EQUIPMENT MAINTENANCE CONTRACTS	2102	48,855	30,689	45,000	45,000
MAINTENANCE SUPPLIES AND PARTS	2104	97,785	89,596	95,000	95,000
ROAD SUPPLIES	2105	2,906	4,530	4,000	4,000
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	21,968	9,822	30,000	30,000
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	10,979	9,564	19,500	19,500
MEDICAL AND LABORATORY SUPPLIES	2121	962	244	30,000	30,000
MEMBERSHIPS AND DUES	2131	9,579	10,940	11,000	11,000
CASH SHORTAGE	2156	10	0	0	0
COST ALLOCATION PLAN CHARGES	2158	88,352	145,755	150,800	150,800
MISCELLANEOUS EXPENSE	2159	202,508	179,659	190,000	190,000
OFFICE SUPPLIES	2161	9,115	3,822	10,500	10,500
PRINTING AND BINDING NON ISF	2162	3,808	0	7,500	7,500
BOOKS AND PUBLICATIONS	2163	170	60	0	0
MAIL CENTER ISF	2164	6,485	4,673	6,850	6,850
PURCHASING CHARGES ISF	2165	14,428	18,197	20,475	20,475
GRAPHICS CHARGES ISF	2166	3,068	1,580	1,800	1,800
COPY MACHINE CHGS ISF	2167	1,080	1,900	1,275	1,275
STORES ISF	2168	0	2	0	0
MISCELLANEOUS OFFICE EXPENSE	2179	8,597	5,230	5,000	5,000
ATTORNEY SERVICES	2185	177,575	222,659	175,000	175,000
CREDIT CARD FEES	2190	53,971	48,068	48,500	48,500
COLLECTION AND BILLING SERVICES	2191	3,924	3,931	4,000	4,000
TEMPORARY HELP	2192	256	0	0	0
MARKETING AND ADVERTISING	2193	55,051	39,511	73,000	73,000
SOFTWARE MAINTENANCE AGREEMENTS	2194	0	0	2,000	2,000
CONTRIBUTIONS AND GRANTS TO NON GOVERNMENTAL AGEN	2196	50,000	50,000	50,000	50,000

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	515,001	559,094	674,225
EMPLOYEE HEALTH SERVICES HCA	2201	12,086	2,384	6,200
INFORMATION TECHNOLOGY ISF	2202	23,717	28,198	31,700
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	815	815	875
SPECIAL SERVICES ISF	2206	76	533	0
PUBLICATIONS AND LEGAL NOTICES	2221	0	106	1,000
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	80,332	83,929	88,750
COMPUTER EQUIPMENT <5000	2261	10,885	17,347	15,000
FURNITURE AND FIXTURES <5000	2262	0	245	0
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	250
MINOR EQUIPMENT	2264	27,555	27,342	17,000
TRAINING ISF	2272	27	29	700
EDUCATION CONFERENCE AND SEMINARS	2273	7,766	11,287	7,500
PRIVATE VEHICLE MILEAGE	2291	7,565	8,320	9,750
TRAVEL EXPENSE	2292	11,397	10,314	15,000
GAS AND DIESEL FUEL NON ISF	2294	1,946,864	1,663,289	1,870,000
TRANSPORTATION EXPENSE	2299	5,096	6,200	8,000
GAS AND DIESEL FUEL ISF	2301	21,204	21,901	32,325
TRANSPORTATION CHARGES ISF	2302	43,832	48,858	50,000
MOTORPOOL ISF	2303	0	0	0
TRANSPORTATION WORK ORDER	2304	1,815	6,851	0
UTILITIES	2311	259,070	284,663	158,500
CAPITALIZED SERVICES AND SUPPLIES DECREASE	2994	(45,093)	0	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>4,124,697</b>	<b>3,955,036</b>	<b>4,229,225</b>
DEPRECIATION EXPENSE	3611	854,582	852,414	827,800
<b>TOTAL OTHER CHARGES</b>		<b>854,582</b>	<b>852,414</b>	<b>827,800</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>9,810,494</b>	<b>9,779,036</b>	<b>10,343,550</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(610,765)</b>	<b>(1,467,463)</b>	<b>(2,372,075)</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	293,650	252,186	80,000
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>293,650</b>	<b>252,186</b>	<b>80,000</b>
CAPITAL ASSETS GAIN REVENUE	9821	0	19,634	0
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	(26,474)	34,249	0
FA SYSTEM SALE PROCEEDS	9823	0	(20,000)	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>(26,474)</b>	<b>33,883</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>267,177</b>	<b>286,069</b>	<b>80,000</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>(343,588)</b>	<b>(1,181,394)</b>	<b>(2,292,075)</b>

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5100 HARBOR ADMINISTRATION

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	0	0	0
INTEREST ON LEASE PURCHASE PAYMENTS	3451	15,291	(11,562)	4,577
<b>TOTAL OTHER CHARGES</b>		<b>15,291</b>	<b>(11,562)</b>	<b>4,577</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>15,291</b>	<b>(11,562)</b>	<b>4,577</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>(358,880)</b>	<b>(1,169,833)</b>	<b>(2,296,652)</b>
<b>OPERATING TRANSFERS</b>				
INTRAFUND COST ALLOCATION INCR	5121	(3,073,999)	0	(3,566,158)
INTRAFUND COST ALLOCATION DECR	5122	3,073,999	0	3,566,157
<b>TOTAL OTHER FINANCING USES</b>		<b>0</b>	<b>0</b>	<b>(1)</b>
TRANSFERS IN FROM OTHER FUNDS	9831	600,000	600,000	725,000
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>600,000</b>	<b>600,000</b>	<b>725,000</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>600,000</b>	<b>600,000</b>	<b>724,999</b>
<b>CHANGE IN NET ASSETS</b>		<b>241,120</b>	<b>(569,833)</b>	<b>(1,571,653)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
LEASE PURCHASE PYMT PRINCIPAL	3311	440,000	460,000	527,193
DEBT CONTRA	3992	(440,000)	(460,000)	0
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>527,193</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>0</b>	<b>0</b>	<b>527,193</b>

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FUND E200 HARBOR ENTERPRISE  
 SERVICE ACTIVITY: RECREATION FACILITIES

HARBOR CAPITAL PROJECTS DIVISION - 5150

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	4,623,325	116,926	7,850,210	7,850,210	7,850,210
TOTAL REVENUES	0	8,072	0	0	0
NET INCOME (LOSS)	(4,623,325)	(108,854)	(7,850,210)	(7,850,210)	(7,850,210)

AUTH POSITIONS  
 FTE POSITIONS

BUDGET UNIT DESCRIPTION:

The Harbor Department maintains its own Capital Projects Division. This Division coordinates the planning, design and construction of capital improvements.

COUNTY OF VENTURA  
STATE OF CALIFORNIA  
OPERATION OF ENTERPRISE FUND  
OPERATIONAL STATEMENT FOR FISCAL YEAR 2020-21

FUND E200 HARBOR ENTERPRISE  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 5150 HARBOR CAPITAL PROJECTS DIVISION

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
STATE OTHER	9252	34,152	8,072	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>34,152</b>	<b>8,072</b>	<b>0</b>
CONTRACT REVENUE	9703	0	0	0
COST ALLOCATION PLAN REVENUE	9731	1,035	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>1,035</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING INCOME</b>		<b>35,187</b>	<b>8,072</b>	<b>0</b>
<b>OPERATING EXPENSE</b>				
VOICE DATA ISF	2032	0	0	0
COST ALLOCATION PLAN CHARGES	2158	0	3	10
MAIL CENTER ISF	2164	0	0	0
PURCHASING CHARGES ISF	2165	72	165	200
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>72</b>	<b>168</b>	<b>210</b>
DEPRECIATION EXPENSE	3611	0	0	0
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>72</b>	<b>168</b>	<b>210</b>
<b>OPERATING INCOME (LOSS)</b>		<b>35,115</b>	<b>7,904</b>	<b>(210)</b>
<b>OPERATING TRANSFERS</b>				
LONGTERM DEBT PROCEEDS	9841	0	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>CHANGE IN NET ASSETS</b>		<b>35,115</b>	<b>7,904</b>	<b>(210)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
LAND IMPROVEMENTS	4012	0	0	100,000
BUILDINGS AND IMPROVEMENTS	4111	202,405	98,901	400,000
OTHER PROFESSIONAL AND SPECIAL SERVICES 1099	4118	80,836	(4,428)	6,600,000
EQUIPMENT	4601	68,448	22,284	750,000
<b>TOTAL FIXED ASSETS</b>		<b>351,690</b>	<b>116,758</b>	<b>7,850,000</b>
<b>TOTAL FIXED ASSETS</b>		<b>351,690</b>	<b>116,758</b>	<b>7,850,000</b>

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

OXNARD AIRPORT - 5000

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	2,689,121	2,469,053	2,610,517	2,610,517	2,610,517
TOTAL REVENUES	1,319,265	1,482,015	1,319,265	1,319,265	1,319,265
NET INCOME (LOSS)	(1,369,856)	(987,037)	(1,291,252)	(1,291,252)	(1,291,252)
AUTH POSITIONS			9	9	9
FTE POSITIONS			9	9	9

BUDGET UNIT DESCRIPTION:

This Preliminary Budget provides for the ongoing administration, operation, and maintenance of the Oxnard Airport. Ventura County Airports are a source of economic activity creating output (revenues), employment, and incomes both on and off the airfields. They are also considered a National Asset by the FAA. Based on the most recent economic benefit study, the Camarillo and Oxnard airports are responsible, directly for approximately 1,174 direct jobs providing a payroll of over \$88M with an output of over \$156.2 million. Total 2018 combined economic benefit for Ventura County Airports was approximately \$283 million. Ventura Airports support and provide employment and payrolls for our local citizens, create opportunities for visitors and tourism related jobs and industry, and provide good paying jobs with average compensation for airport related jobs being 5.5% greater than the average area job. The Oxnard Airport is FAA Part 139 certificated to provide commercial airline service, but currently only provides general aviation services to Ventura County. The Airport has approximately 85,000 flight operations annually.

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
COMMERCIAL ACTIVITY PERMIT	8771	2,688	4,410	3,072
SPECIAL USE PERMIT	8772	0	0	0
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>2,688</b>	<b>4,410</b>	<b>3,072</b>
VEHICLE CODE FINES	8811	895	468	858
FORFEITURES AND PENALTIES	8831	2,319	1,646	2,816
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>3,214</b>	<b>2,114</b>	<b>3,674</b>
RENTS AND CONCESSIONS	8931	1,436,815	1,472,735	1,310,119
ROYALTIES	8951	0	0	0
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>1,436,815</b>	<b>1,472,735</b>	<b>1,310,119</b>
COST ALLOCATION PLAN REVENUE	9731	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>0</b>	<b>0</b>	<b>0</b>
MISCELLANEOUS REVENUE	9790	3,050	2,756	2,400
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>3,050</b>	<b>2,756</b>	<b>2,400</b>
<b>TOTAL OPERATING INCOME</b>		<b>1,445,767</b>	<b>1,482,015</b>	<b>1,319,265</b>
<b>OPERATING EXPENSE</b>				
REGULAR SALARIES	1101	316,172	352,901	377,578
OVERTIME	1105	37,342	26,037	38,269
SUPPLEMENTAL PAYMENTS	1106	6,843	10,211	8,660
TERMINATIONS	1107	23,957	187	0
CALL BACK STAFFING	1108	0	395	0
RETIREMENT CONTRIBUTION	1121	154,896	154,357	143,907
OASDI CONTRIBUTION	1122	10,789	10,373	13,968
FICA MEDICARE	1123	6,045	5,659	5,813
GROUP INSURANCE	1141	76,298	79,400	90,972
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	286	273	0
STATE UNEMPLOYMENT INSURANCE	1143	273	191	180
WORKERS' COMPENSATION INSURANCE	1165	18,437	47,577	70,318
401K PLAN	1171	5,095	5,107	4,934
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	234,528	276,191	291,627
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>890,962</b>	<b>968,858</b>	<b>1,046,226</b>
AGRICULTURAL	2011	5,292	0	3,080
CLOTHING AND PERSONAL SUPPLIES	2021	2,215	983	11,691
UNIFORM ALLOWANCE	2022	3,200	3,200	4,000
COMMUNICATIONS	2031	0	0	500
VOICE DATA ISF	2032	4,461	11,993	5,074
RADIO COMMUNICATIONS ISF	2033	6,020	6,020	6,860
JANITORIAL SUPPLIES	2054	2,962	0	2,315
OTHER HOUSEHOLD EXPENSE	2056	29,508	32,651	41,962

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

HAZARDOUS MATERIAL DISPOSAL	2057	0	225	2,175	2,175
GENERAL INSURANCE ALLOCATION ISF	2071	14,686	15,320	9,274	9,274
GENERAL LIABILITY ULTIMATE LOSS EXPENSE 1099	2074	0	0	0	0
EQUIPMENT MAINTENANCE	2101	2,155	6,738	21,800	21,800
MAINTENANCE SUPPLIES AND PARTS	2104	10,818	10,093	41,600	41,600
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	1,373	4,882	17,600	17,600
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	37,296	126,576	92,800	92,800
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	0	0	552	552
FACILITIES PROJECTS ISF	2115	15,935	10,595	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	0	0	650	650
MEMBERSHIPS AND DUES	2131	1,650	1,845	1,995	1,995
COST ALLOCATION PLAN CHARGES	2158	21,659	27,403	19,892	19,892
MISCELLANEOUS EXPENSE	2159	20,644	20,446	26,492	26,492
OFFICE SUPPLIES	2161	0	0	60	60
PRINTING AND BINDING NON ISF	2162	280	303	2,900	2,900
BOOKS AND PUBLICATIONS	2163	0	0	600	600
PURCHASING CHARGES ISF	2165	2,156	3,164	3,235	3,235
STORES ISF	2168	0	0	0	0
ATTORNEY SERVICES	2185	927	0	0	0
MARKETING AND ADVERTISING	2193	0	0	0	0
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	54,702	49,801	73,874	73,874
EMPLOYEE HEALTH SERVICES HCA	2201	0	1,144	3,743	3,743
INFORMATION TECHNOLOGY ISF	2202	486	480	1,645	1,645
PUBLIC WORKS ISF CHARGES	2205	5,129	0	6,000	6,000
PUBLICATIONS AND LEGAL NOTICES	2221	0	0	1,408	1,408
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	6,025	5,048	7,200	7,200
COMPUTER EQUIPMENT <5000	2261	182	0	1,200	1,200
FURNITURE AND FIXTURES <5000	2262	0	0	1,300	1,300
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	68	68
MINOR EQUIPMENT	2264	60	0	2,500	2,500
LIBRARY BOOKS AND PUBLICATIONS	2271	0	0	0	0
TRAINING ISF	2272	0	0	0	0
EDUCATION CONFERENCE AND SEMINARS	2273	5,155	1,975	1,300	1,300
PRIVATE VEHICLE MILEAGE	2291	503	146	2,400	2,400
TRAVEL EXPENSE	2292	5,953	1,252	31,650	31,650
GAS AND DIESEL FUEL NON ISF	2294	1,043	2,846	0	0
GAS AND DIESEL FUEL ISF	2301	12,309	11,739	14,881	14,881
TRANSPORTATION CHARGES ISF	2302	22,684	23,833	24,345	24,345
TRANSPORTATION WORK ORDER	2304	22,488	32,506	7,500	7,500
UTILITIES	2311	112,613	120,880	101,148	101,148
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>432,567</b>	<b>534,088</b>	<b>599,269</b>	<b>599,269</b>
DEPRECIATION EXPENSE	3611	1,041,902	966,107	950,022	950,022

COUNTY OF VENTURA  
 STATE OF CALIFORNIA  
 OPERATION OF ENTERPRISE FUND  
 OPERATIONAL STATEMENT FOR FISCAL YEAR 2020-21

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5000 OXNARD AIRPORT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
BAD DEBTS	3711	4,747	0	15,000
<b>TOTAL OTHER CHARGES</b>		<b>1,046,648</b>	<b>966,107</b>	<b>965,022</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>2,370,177</b>	<b>2,469,053</b>	<b>2,610,517</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(924,410)</b>	<b>(987,037)</b>	<b>(1,291,252)</b>
<b>OPERATING TRANSFERS</b>				
INSURANCE RECOVERIES	9851	7,341	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>7,341</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>7,341</b>	<b>0</b>	<b>0</b>
<b>CHANGE IN NET ASSETS</b>		<b>(917,069)</b>	<b>(987,037)</b>	<b>(1,291,252)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

**CAMARILLO AIRPORT - 5020**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	5,332,737	4,898,316	5,193,266	5,193,266	5,193,266
TOTAL REVENUES	5,936,270	6,020,812	5,936,270	5,936,270	5,936,270
NET INCOME (LOSS)	603,533	1,122,496	743,004	743,004	743,004
AUTH POSITIONS			25	25	25
FTE POSITIONS			25	25	25

**BUDGET UNIT DESCRIPTION:**

This budget provides for the ongoing administration, operation, and maintenance of the Camarillo Airport. Ventura County Airports are a source of economic activity creating output (revenues), employment, and incomes both on and off the airfields. They are also considered a National Asset by the FAA. Based on the most recent economic benefit study, the Camarillo and Oxnard airports are responsible directly for approximately 1,174 direct jobs providing a payroll of over \$88M with an output of over \$156.2 million. Total 2018 combined economic benefit for Ventura County Airports was approximately \$283 million. Ventura Airports support and provide employment and payrolls for our local citizens, create opportunities for visitors and tourism related jobs and industry, and provide good paying jobs with average compensation for airport related jobs being 5.5% greater than the average area job.

FUND E300 AIRPORTS-ENTERPRISE  
SERVICE ACTIVITY: UNCLASSIFIED  
UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

<b>OPERATING INCOME</b>					
COMMERCIAL ACTIVITY PERMIT	8771	13,005	23,594	3,463	3,463
SPECIAL USE PERMIT	8772	2,496	10,739	2,853	2,853
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>15,501</b>	<b>34,334</b>	<b>6,316</b>	<b>6,316</b>
VEHICLE CODE FINES	8811	50	150	100	100
FORFEITURES AND PENALTIES	8831	12,243	8,940	9,962	9,962
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>12,293</b>	<b>9,090</b>	<b>10,062</b>	<b>10,062</b>
RENTS AND CONCESSIONS	8931	5,271,804	5,583,348	5,591,762	5,591,762
ROYALTIES	8951	0	0	0	0
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>5,271,804</b>	<b>5,583,348</b>	<b>5,591,762</b>	<b>5,591,762</b>
FEDERAL AID COVID 19	9352	0	494	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>0</b>	<b>494</b>	<b>0</b>	<b>0</b>
NSF CHECK CHARGE	9707	225	200	0	0
COST ALLOCATION PLAN REVENUE	9731	0	0	7,447	7,447
<b>TOTAL CHARGES FOR SERVICES</b>		<b>225</b>	<b>200</b>	<b>7,447</b>	<b>7,447</b>
MISCELLANEOUS REVENUE	9790	41,663	8,001	23,248	23,248
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>41,663</b>	<b>8,001</b>	<b>23,248</b>	<b>23,248</b>
<b>TOTAL OPERATING INCOME</b>		<b>5,341,485</b>	<b>5,635,467</b>	<b>5,638,835</b>	<b>5,638,835</b>

<b>OPERATING EXPENSE</b>					
REGULAR SALARIES	1101	1,263,714	1,431,653	1,611,399	1,611,399
EXTRA HELP	1102	600	0	0	0
OVERTIME	1105	29,180	28,177	37,997	37,997
SUPPLEMENTAL PAYMENTS	1106	43,059	52,532	58,920	58,920
TERMINATIONS	1107	69,230	92,667	42,373	42,373
CALL BACK STAFFING	1108	0	1,012	0	0
RETIREMENT CONTRIBUTION	1121	320,252	385,247	380,751	380,751
OASDI CONTRIBUTION	1122	71,295	78,661	89,541	89,541
FICA MEDICARE	1123	20,235	23,526	25,691	25,691
RETIREE HEALTH PAYMENT 1099	1128	0	0	0	0
GROUP INSURANCE	1141	232,541	257,795	299,640	299,640
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	892	886	240	240
STATE UNEMPLOYMENT INSURANCE	1143	916	748	859	859
MANAGEMENT DISABILITY INSURANCE	1144	6,829	4,315	5,290	5,290
WORKERS' COMPENSATION INSURANCE	1165	56,909	156,418	217,127	217,127
401K PLAN	1171	20,078	27,362	33,736	33,736
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	(234,528)	(276,191)	(291,627)	(291,627)
CAPITALIZED LABOR DECREASE	1994	(833)	(16,444)	(10,000)	(10,000)
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>1,900,369</b>	<b>2,248,365</b>	<b>2,501,937</b>	<b>2,501,937</b>

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

AGRICULTURAL	2011	15,693	4,098	36,380	36,380
CLOTHING AND PERSONAL SUPPLIES	2021	16,387	4,467	11,040	11,040
UNIFORM ALLOWANCE	2022	4,000	4,000	4,000	4,000
COMMUNICATIONS	2031	17,634	14,792	16,200	16,200
VOICE DATA ISF	2032	42,722	69,240	48,599	48,599
RADIO COMMUNICATIONS ISF	2033	1,156	6,333	1,214	1,214
JANITORIAL SUPPLIES	2054	10,413	0	2,180	2,180
OTHER HOUSEHOLD EXPENSE	2056	3,920	5,863	18,990	18,990
HAZARDOUS MATERIAL DISPOSAL	2057	1,466	845	8,930	8,930
GENERAL INSURANCE ALLOCATION ISF	2071	27,274	28,451	40,125	40,125
EQUIPMENT MAINTENANCE	2101	13,528	10,745	51,500	51,500
MAINTENANCE SUPPLIES AND PARTS	2104	20,350	39,056	34,500	34,500
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	10,176	6,500	24,500	24,500
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	147,640	117,420	298,500	298,500
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	396	396	408	408
FACILITIES PROJECTS ISF	2115	9,593	48,354	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	51	0	1,580	1,580
MEMBERSHIPS AND DUES	2131	7,057	8,928	8,999	8,999
COST ALLOCATION PLAN CHARGES	2158	40,785	67,332	64,853	64,853
MISCELLANEOUS EXPENSE	2159	21,795	32,811	27,383	27,383
OFFICE SUPPLIES	2161	6,483	4,704	4,525	4,525
PRINTING AND BINDING NON ISF	2162	2,227	5,540	11,052	11,052
BOOKS AND PUBLICATIONS	2163	225	187	1,860	1,860
MAIL CENTER ISF	2164	5,843	6,059	6,215	6,215
PURCHASING CHARGES ISF	2165	7,014	9,171	9,382	9,382
GRAPHICS CHARGES ISF	2166	0	0	1,000	1,000
COPY MACHINE CHGS ISF	2167	7,906	12,853	8,477	8,477
STORES ISF	2168	2	8	680	680
MISCELLANEOUS OFFICE EXPENSE	2179	666	264	1,615	1,615
ATTORNEY SERVICES	2185	197,404	220,400	57,000	57,000
COLLECTION AND BILLING SERVICES	2191	12,364	0	0	0
TEMPORARY HELP	2192	0	0	2,048	2,048
MARKETING AND ADVERTISING	2193	259	419	25,500	25,500
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	208,393	329,372	351,941	351,941
EMPLOYEE HEALTH SERVICES HCA	2201	5,555	1,310	9,500	9,500
INFORMATION TECHNOLOGY ISF	2202	37,314	37,849	34,421	34,421
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	5,658	5,658	5,941	5,941
PUBLIC WORKS ISF CHARGES	2205	12,584	4,710	11,500	11,500
SPECIAL SERVICES ISF	2206	1,103	919	459	459
PUBLICATIONS AND LEGAL NOTICES	2221	241	0	1,708	1,708
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	30,667	34,450	30,800	30,800
COMPUTER EQUIPMENT <5000	2261	9,531	8,696	11,647	11,647

COUNTY OF VENTURA  
 STATE OF CALIFORNIA  
 OPERATION OF ENTERPRISE FUND  
 OPERATIONAL STATEMENT FOR FISCAL YEAR 2020-21

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
FURNITURE AND FIXTURES <5000	2262	0	19,088	2,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	2,380
MINOR EQUIPMENT	2264	1,625	(5,385)	6,950
LIBRARY BOOKS AND PUBLICATIONS	2271	222	0	610
TRAINING ISF	2272	27	0	1,700
EDUCATION CONFERENCE AND SEMINARS	2273	8,797	13,398	15,000
PRIVATE VEHICLE MILEAGE	2291	5,608	9,739	14,138
TRAVEL EXPENSE	2292	27,660	25,738	54,650
GAS AND DIESEL FUEL NON ISF	2294	2,572	2,202	5,088
GAS AND DIESEL FUEL ISF	2301	19,202	18,149	23,175
TRANSPORTATION CHARGES ISF	2302	38,811	39,785	45,605
MOTORPOOL ISF	2303	0	0	0
TRANSPORTATION WORK ORDER	2304	29,055	40,984	0
UTILITIES	2311	232,373	218,280	190,025
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>1,329,426</b>	<b>1,534,177</b>	<b>1,648,473</b>	<b>1,648,473</b>
TAXES AND ASSESSMENTS	3571	68,456	59,617	59,617
DEPRECIATION EXPENSE	3611	1,048,291	998,611	958,239
BAD DEBTS	3711	2,992	0	20,000
<b>TOTAL OTHER CHARGES</b>	<b>1,119,739</b>	<b>1,058,228</b>	<b>1,037,856</b>	<b>1,037,856</b>
<b>TOTAL OPERATING EXPENSE</b>	<b>4,349,533</b>	<b>4,840,770</b>	<b>5,188,266</b>	<b>5,188,266</b>
<b>OPERATING INCOME (LOSS)</b>	<b>991,952</b>	<b>794,697</b>	<b>450,569</b>	<b>450,569</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	419,597	385,345	297,435
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>	<b>419,597</b>	<b>385,345</b>	<b>297,435</b>	<b>297,435</b>
<b>TOTAL NON-OPERATING REVENUE</b>	<b>419,597</b>	<b>385,345</b>	<b>297,435</b>	<b>297,435</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>1,411,549</b>	<b>1,180,042</b>	<b>748,004</b>	<b>748,004</b>
<b>NON-OPERATING EXPENSE</b>				
INTEREST ON OTHER LONG TERM DEBT	3452	0	0	0
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>1,411,549</b>	<b>1,180,042</b>	<b>748,004</b>	<b>748,004</b>
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	0	0	(5,000)
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>(5,000)</b>	<b>(5,000)</b>

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5020 CAMARILLO AIRPORT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	0	0	(5,000)
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>(5,000)</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>0</b>	<b>0</b>	<b>(5,000)</b>
<b>CHANGE IN NET ASSETS</b>				
	<b>1,411,549</b>	<b>1,180,042</b>	<b>743,004</b>	<b>743,004</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
OTHER LOAN PAYMENTS PRINCIPAL	3312	0	0	0
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>FIXED ASSETS</b>				
EQUIPMENT	4601	0	57,546	0
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>57,546</b>	<b>0</b>
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>57,546</b>	<b>0</b>

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FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED

**AIRPORTS CAPITAL PROJECTS - 5040**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	13,178,405	5,108,896	17,411,916	17,411,916	17,411,916
TOTAL REVENUES	4,832,686	1,618,653	15,507,700	15,507,700	15,507,700
NET INCOME (LOSS)	(8,345,719)	(3,490,244)	(1,904,216)	(1,904,216)	(1,904,216)

AUTH POSITIONS  
 FTE POSITIONS

**BUDGET UNIT DESCRIPTION:**

This budget provides for the accounting of the Airports' capital projects. Camarillo and Oxnard Airports receive both federal and state grant funds. Federal Aviation Administration (FAA) regulations, under which the County accepts airport improvement grants, require that: airports receiving grant assistance must dedicate all revenues generated by the airport for the capital and operating costs of that airport or the local airport system; and, that financial self-sufficiency is maximized. Rate-setting may be by either cost recovery or fair market value for aviation uses and must be by fair market value for non-aviation uses.

FUND E300 AIRPORTS-ENTERPRISE  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5040 AIRPORTS CAPITAL PROJECTS

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
STATE OTHER	9252	0	250,000	250,000
FEDERAL OTHER	9351	297,514	15,257,700	15,257,700
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>297,514</b>	<b>15,507,700</b>	<b>15,507,700</b>
<b>TOTAL OPERATING INCOME</b>		<b>297,514</b>	<b>15,507,700</b>	<b>15,507,700</b>
<b>OPERATING EXPENSE</b>				
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	0	35,000	35,000
PURCHASING CHARGES ISF	2165	0	3,000	3,000
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	0	0	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>0</b>	<b>38,000</b>	<b>38,000</b>
DEPRECIATION EXPENSE	3611	320,372	320,916	320,916
<b>TOTAL OTHER CHARGES</b>		<b>320,372</b>	<b>320,916</b>	<b>320,916</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>320,372</b>	<b>358,916</b>	<b>358,916</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(22,858)</b>	<b>15,148,784</b>	<b>15,148,784</b>
<b>CHANGE IN NET ASSETS</b>		<b>(22,858)</b>	<b>15,148,784</b>	<b>15,148,784</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	1,049,643	17,053,000	17,053,000
<b>TOTAL FIXED ASSETS</b>		<b>1,049,643</b>	<b>17,053,000</b>	<b>17,053,000</b>
<b>TOTAL FIXED ASSETS</b>		<b>1,049,643</b>	<b>17,053,000</b>	<b>17,053,000</b>

FUND E310 CAM AIR-ROAD & LIGHTING  
 SERVICE ACTIVITY: UNCLASSIFIED

**CAM AIRPORT ROADS AND LIGHTING - 5060**

**BUDGET OVERVIEW:**

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	181,907	98,800	103,148	103,148	103,148
TOTAL REVENUES	92,035	96,071	9,420	9,420	9,420
NET INCOME (LOSS)	(89,872)	(2,729)	(93,728)	(93,728)	(93,728)

AUTH POSITIONS  
 FTE POSITIONS

**BUDGET UNIT DESCRIPTION:**

The Camarillo Utility Enterprise, Roads and Lighting Division, under the auspices of the Department of Airports, provides administrative support and maintenance for the operation of the streets, street lighting, and storm drains at Camarillo Airport. It also provides administrative support to member agencies of the Camarillo Utility Enterprise, service vendors and County agencies, including the Department of Airports. It prepares budgets, monitors activities and conditions of the systems; plans and manages maintenance and capital improvement projects. Additionally, it coordinates and facilitates meetings of the Camarillo Utility Enterprise Advisory Committee.

FUND E310 CAM AIR-ROAD & LIGHTING  
 SERVICE ACTIVITY: UNCLASSIFIED  
 UNIT 5060 CAM AIRPORT ROADS AND LIGHTING

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
ASSESSMENT AND TAX COLLECTION FEES	9411	121,070	90,882	5,375
OTHER CHARGES FOR SERVICES	9708	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>121,070</b>	<b>90,882</b>	<b>5,375</b>
<b>TOTAL OPERATING INCOME</b>		<b>121,070</b>	<b>90,882</b>	<b>5,375</b>
<b>OPERATING EXPENSE</b>				
EQUIPMENT MAINTENANCE CONTRACTS	2102	0	0	3,259
ROAD SUPPLIES	2105	0	0	369
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	0	0	0
COST ALLOCATION PLAN CHARGES	2158	845	379	402
PURCHASING CHARGES ISF	2165	0	69	0
TRAVEL EXPENSE	2292	0	0	0
UTILITIES	2311	12,952	7,113	5,390
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	0	0	3,925
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>13,797</b>	<b>7,561</b>	<b>13,345</b>
DEPRECIATION EXPENSE	3611	91,114	91,239	89,803
<b>TOTAL OTHER CHARGES</b>		<b>91,114</b>	<b>91,239</b>	<b>89,803</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>104,911</b>	<b>98,800</b>	<b>103,148</b>
<b>OPERATING INCOME (LOSS)</b>		<b>16,159</b>	<b>(7,918)</b>	<b>(97,773)</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	3,367	5,189	4,045
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>3,367</b>	<b>5,189</b>	<b>4,045</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>3,367</b>	<b>5,189</b>	<b>4,045</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>19,527</b>	<b>(2,729)</b>	<b>(93,728)</b>
<b>CHANGE IN NET ASSETS</b>		<b>19,527</b>	<b>(2,729)</b>	<b>(93,728)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	0	0	0
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>0</b>

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES

GSA PARKS DEPARTMENT - 4760

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	10,243,994	6,529,807	10,290,024	10,290,024	10,290,024
TOTAL REVENUES	5,824,792	5,185,776	5,931,095	5,931,095	5,931,095
NET INCOME (LOSS)	(4,419,202)	(1,344,032)	(4,358,929)	(4,358,929)	(4,358,929)
AUTH POSITIONS			23	23	23
FTE POSITIONS			22	22	22

BUDGET UNIT DESCRIPTION:

The Parks Department administers fifteen County regional parks (Happy Camp in Moorpark; Foster, Faria, Hobson, and the Rincon Parkway in Ventura; Santa Rosa in Santa Rosa Valley; Camp Comfort, Soule, and Dennison in Ojai; Steckel and Toland in Santa Paula; Sespe in Fillmore; Kenney Grove in Fillmore, Tapo Canyon and Oak Park in Simi Valley), and four regional/local trails (Ojai Valley, Sulphur Mountain, Piru, and Valley View Trails). Steckel Park Campground in Santa Paula is managed by private party under lease agreements. Regional parks provide a wide variety of day use, camping, picnicking, equestrian, and hiking facilities. Three golf courses, Saticoy Regional in Ventura, Rustic Canyon in Moorpark, and Soule Park in Ojai are also leased to private operators. Six local parks and community centers are provided to communities located in the unincorporated areas of the County (Casitas Springs, El Rio, Oak View, Piru, Piru Skate Park, and Saticoy). Management of a historical property (Mission Aqueduct in Ventura) is also provided.

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

COMMERCIAL ACTIVITY PERMIT	8771	300	690	900	900
SPECIAL USE PERMIT	8772	6,957	12,755	10,950	10,950
OTHER LICENSES AND PERMITS	8799	0	0	0	0
<b>TOTAL LICENSES PERMITS AND FRANCHISES</b>		<b>7,257</b>	<b>13,445</b>	<b>11,850</b>	<b>11,850</b>
VEHICLE CODE FINES	8811	22,102	15,502	23,001	23,001
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>22,102</b>	<b>15,502</b>	<b>23,001</b>	<b>23,001</b>
RENTS AND CONCESSIONS	8931	473,984	444,848	477,994	477,994
SERVICE CONCESSION ARRANGEMENT	8932	247,578	240,117	270,156	270,156
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>721,561</b>	<b>684,965</b>	<b>748,150</b>	<b>748,150</b>
STATE DISASTER RELIEF	9191	7	0	0	0
STATE OTHER	9252	135,205	136,210	200,000	200,000
FEDERAL DISASTER RELIEF	9301	26	0	0	0
FEDERAL AID COVID 19	9352	0	5,490	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>135,238</b>	<b>141,701</b>	<b>200,000</b>	<b>200,000</b>
INSTITUTIONAL CARE AND SERVICES OTHER DISCOUNTS CON	9631	0	0	0	0
PARK AND RECREATION SERVICES	9691	3,040,752	3,221,227	3,600,581	3,600,581
NSF CHECK CHARGE	9707	2,747	662	746	746
OTHER INTERFUND REVENUE	9729	0	0	0	0
<b>TOTAL CHARGES FOR SERVICES</b>		<b>3,043,499</b>	<b>3,221,889</b>	<b>3,601,327</b>	<b>3,601,327</b>
SERVICE CONCESSION ARRANGEMENT REVENUE	9775	203,567	0	203,567	203,567
BAD DEBT RECOVERY	9788	167	0	0	0
MISCELLANEOUS REVENUE	9790	99,401	90,772	52,200	52,200
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>303,134</b>	<b>90,772</b>	<b>255,767</b>	<b>255,767</b>
<b>TOTAL OPERATING INCOME</b>		<b>4,232,791</b>	<b>4,168,273</b>	<b>4,840,095</b>	<b>4,840,095</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	1,105,065	1,129,142	1,312,080	1,312,080
EXTRA HELP	1102	94,111	130,579	110,754	110,754
OVERTIME	1105	17,785	26,641	33,258	33,258
SUPPLEMENTAL PAYMENTS	1106	17,055	18,611	19,600	19,600
TERMINATIONS	1107	35,257	96,169	31,497	31,497
CALL BACK STAFFING	1108	1,347	1,681	1,347	1,347
RETIREMENT CONTRIBUTION	1121	231,035	262,337	300,314	300,314
OASDI CONTRIBUTION	1122	67,328	75,197	82,384	82,384
FICA MEDICARE	1123	18,165	20,790	21,149	21,149
SAFE HARBOR	1124	14,152	20,936	19,971	19,971
GROUP INSURANCE	1141	220,450	253,792	288,012	288,012
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	847	865	72	72
STATE UNEMPLOYMENT INSURANCE	1143	846	660	738	738

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

MANAGEMENT DISABILITY INSURANCE	1144	1,821	1,907	2,055	2,055
WORKERS' COMPENSATION INSURANCE	1165	65,509	74,988	103,182	103,182
401K PLAN	1171	16,324	17,890	19,811	19,811
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	0	0	0	0
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	0	0	0	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>1,907,096</b>	<b>2,132,182</b>	<b>2,346,224</b>	<b>2,346,224</b>
CLOTHING AND PERSONAL SUPPLIES	2021	7,149	4,673	5,494	5,494
UNIFORM ALLOWANCE	2022	4,110	4,620	4,770	4,770
COMMUNICATIONS	2031	12,680	15,262	14,523	14,523
VOICE DATA ISF	2032	14,972	12,647	15,422	15,422
RADIO COMMUNICATIONS ISF	2033	7,385	4,942	7,280	7,280
JANITORIAL SUPPLIES	2054	45,095	46,346	38,182	38,182
OTHER HOUSEHOLD EXPENSE	2056	164,130	204,106	222,403	222,403
HAZARDOUS MATERIAL DISPOSAL	2057	0	0	500	500
HOUSEKEEPING GROUNDS ISF CHARGS	2058	800	1,437	1,401	1,401
GENERAL INSURANCE ALLOCATION ISF	2071	41,772	42,676	46,964	46,964
EQUIPMENT MAINTENANCE	2101	3,676	299	1,000	1,000
MAINTENANCE SUPPLIES AND PARTS	2104	109,515	93,226	70,350	70,350
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	3,234	5,920	0	0
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	449,774	707,509	450,875	450,875
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	22,488	23,328	24,458	24,458
FACILITIES PROJECTS ISF	2115	18,869	0	0	0
OTHER MAINTENANCE ISF	2116	3,464	646	0	0
MEDICAL AND LABORATORY SUPPLIES	2121	110	0	100	100
MEDICAL CLAIMS ISF	2122	58	62	71	71
MEMBERSHIPS AND DUES	2131	0	0	200	200
CASH SHORTAGE	2156	2,689	(11,131)	1,519	1,519
COST ALLOCATION PLAN CHARGES	2158	9,930	76,222	82,650	82,650
MISCELLANEOUS EXPENSE	2159	257,342	11,642	23,000	23,000
OFFICE SUPPLIES	2161	2,157	1,923	1,700	1,700
PRINTING AND BINDING NON ISF	2162	34,067	21,639	25,000	25,000
BOOKS AND PUBLICATIONS	2163	108	0	200	200
MAIL CENTER ISF	2164	392	324	410	410
PURCHASING CHARGES ISF	2165	13,267	11,877	12,199	12,199
GRAPHICS CHARGES ISF	2166	13,509	16,131	10,361	10,361
COPY MACHINE CHGS ISF	2167	1,014	1,709	1,183	1,183
STORES ISF	2168	1,073	168	330	330
MISCELLANEOUS OFFICE EXPENSE	2179	4,338	2,727	5,511	5,511
ATTORNEY SERVICES	2185	20,613	49,359	10,000	10,000
CREDIT CARD FEES	2190	121,275	147,938	123,700	123,700
TEMPORARY HELP	2192	12,138	10,413	0	0
MARKETING AND ADVERTISING	2193	5,582	0	2,500	2,500

FUND E400 PARKS DEPARTMENT  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING EXPENSE</b>				
SOFTWARE MAINTENANCE AGREEMENTS	2194	10,596	19,640	20,468
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	184,037	162,760	176,775
EMPLOYEE HEALTH SERVICES HCA	2201	9,048	8,225	9,319
INFORMATION TECHNOLOGY ISF	2202	5,637	7,463	8,673
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	0	0	0
PUBLIC WORKS ISF CHARGES	2205	236	0	0
SPECIAL SERVICES ISF	2206	2,085	1,100	2,148
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	31,774	43,784	33,426
STORAGE CHARGES ISF	2244	15	40	0
COMPUTER EQUIPMENT <5000	2261	3,759	10,836	3,600
FURNITURE AND FIXTURES <5000	2262	20,003	10,477	10,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	0
MINOR EQUIPMENT	2264	9,647	10,828	1,750
TRAINING ISF	2272	27	29	29
EDUCATION CONFERENCE AND SEMINARS	2273	625	613	260
PRIVATE VEHICLE MILEAGE	2291	0	0	0
TRAVEL EXPENSE	2292	0	0	0
GAS AND DIESEL FUEL ISF	2301	64,843	69,598	79,353
TRANSPORTATION CHARGES ISF	2302	196,709	193,150	216,508
MOTORPOOL ISF	2303	0	0	0
TRANSPORTATION WORK ORDER	2304	34,175	32,128	41,688
UTILITIES	2311	304,053	326,971	351,541
SEWAGE TREATMENT COSTS	2314	45,820	50,401	59,007
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>2,331,867</b>	<b>2,456,683</b>	<b>2,218,801</b>
DEPRECIATION EXPENSE	3611	1,057,555	1,060,489	1,096,655
BAD DEBTS	3711	2,096	110	5,155
INTERFUND EXPENSE ADMINISTRATIVE	3912	565,929	544,789	570,431
<b>TOTAL OTHER CHARGES</b>		<b>1,625,579</b>	<b>1,605,388</b>	<b>1,672,241</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>5,864,543</b>	<b>6,194,253</b>	<b>6,237,266</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(1,631,752)</b>	<b>(2,025,980)</b>	<b>(1,397,171)</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	79,122	60,665	54,602
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>79,122</b>	<b>60,665</b>	<b>54,602</b>
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	(2,242)	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>(2,242)</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>76,880</b>	<b>60,665</b>	<b>54,602</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>(1,554,872)</b>	<b>(1,965,316)</b>	<b>(1,342,569)</b>

FUND E400 PARKS DEPARTMENT  
SERVICE ACTIVITY: RECREATION FACILITIES  
UNIT 4760 GSA PARKS DEPARTMENT

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT 3412	0	0	20,400	20,400
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>20,400</b>	<b>20,400</b>
<b>TOTAL NON-OPERATING EXPENSE</b>	<b>0</b>	<b>0</b>	<b>20,400</b>	<b>20,400</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>(1,554,872)</b>	<b>(1,965,316)</b>	<b>(1,362,969)</b>	<b>(1,362,969)</b>
<b>OPERATING TRANSFERS</b>				
CONTRIBUTIONS TO OUTSIDE AGENCIES 3811	(107,000)	0	0	0
<b>TOTAL OTHER CHARGES</b>	<b>(107,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
TRANSFERS OUT TO OTHER FUNDS 5111	(70,018)	(136,210)	(200,000)	(200,000)
<b>TOTAL OTHER FINANCING USES</b>	<b>(70,018)</b>	<b>(136,210)</b>	<b>(200,000)</b>	<b>(200,000)</b>
TRANSFERS IN FROM OTHER FUNDS 9831	588,178	747,024	588,090	588,090
INSURANCE RECOVERIES 9851	62,104	209,814	448,308	448,308
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>650,282</b>	<b>956,838</b>	<b>1,036,398</b>	<b>1,036,398</b>
<b>TOTAL OPERATING TRANSFERS</b>	<b>473,264</b>	<b>820,628</b>	<b>836,398</b>	<b>836,398</b>
<b>CHANGE IN NET ASSETS</b>	<b>(1,081,608)</b>	<b>(1,144,688)</b>	<b>(526,571)</b>	<b>(526,571)</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
OTHER LOAN PAYMENTS PRINCIPAL 3312	0	0	32,358	32,358
<b>TOTAL OTHER CHARGES</b>	<b>0</b>	<b>0</b>	<b>32,358</b>	<b>32,358</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>	<b>0</b>	<b>0</b>	<b>32,358</b>	<b>32,358</b>
<b>FIXED ASSETS</b>				
LAND 4011	191,386	0	0	0
BUILDINGS AND IMPROVEMENTS 4111	433,792	30,042	0	0
SATICOY REGIONAL GOLF COURSE CLUBHOUSE 4234	9,093	56,197	2,500,000	2,500,000
STECKEL PARK MAINTENANCE BUILDING 4239	0	113,105	1,200,000	1,200,000
EQUIPMENT 4601	85,448	0	100,000	100,000
COMPUTER SOFTWARE 4701	0	0	0	0
<b>TOTAL FIXED ASSETS</b>	<b>719,718</b>	<b>199,344</b>	<b>3,800,000</b>	<b>3,800,000</b>
<b>TOTAL FIXED ASSETS</b>	<b>719,718</b>	<b>199,344</b>	<b>3,800,000</b>	<b>3,800,000</b>

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FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAI  
 SERVICE ACTIVITY: RECREATION FACILITIES

OAK VIEW SCHOOL PRESERVATION AND MAINTENANCE DISTRICT - 4770

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	441,926	254,863	517,614	517,614	517,614
TOTAL REVENUES	308,410	309,930	306,741	306,741	306,741
NET INCOME (LOSS)	(133,516)	55,068	(210,873)	(210,873)	(210,873)

AUTH POSITIONS  
 FTE POSITIONS

BUDGET UNIT DESCRIPTION:

The Oak View Preservation and Maintenance District was established for the purpose of creating and maintaining a community park and family resource center. The Center provides services such as educational and recreational programs for youths and adults, library services, community fundraisers and meeting facilities for support groups and local businesses. Exclusive benefit assessment revenues and lease revenue from non-County sources support the District.

FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAI  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4770 OAK VIEW SCHOOL PRESERVATION AND MAI

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
PENALTIES AND COSTS ON DELINQUENT TAXES	8841	1,111	1,056	0
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>1,111</b>	<b>1,056</b>	<b>0</b>
RENTS AND CONCESSIONS	8931	74,029	63,927	68,473
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>74,029</b>	<b>63,927</b>	<b>68,473</b>
OTHER GOVERNMENTAL AGENCIES	9371	12,786	0	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>12,786</b>	<b>0</b>	<b>0</b>
SPECIAL ASSESSMENTS	9421	202,296	207,746	216,488
<b>TOTAL CHARGES FOR SERVICES</b>		<b>202,296</b>	<b>207,746</b>	<b>216,488</b>
CONTRIBUTIONS AND DONATIONS	9770	200	10,613	0
CONTRIBUTIONS AND DONATIONS IN KIND	9773	0	0	0
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>200</b>	<b>10,613</b>	<b>0</b>
<b>TOTAL OPERATING INCOME</b>		<b>290,421</b>	<b>283,341</b>	<b>284,961</b>
<b>OPERATING EXPENSE</b>				
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	0	4,059	34,246
COST ALLOCATION PLAN CHARGES	2158	47	1,528	1,486
MISCELLANEOUS EXPENSE	2159	749	0	2,000
PURCHASING CHARGES ISF	2165	1,316	1,222	1,214
ATTORNEY SERVICES	2185	1,635	2,820	1,245
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	177,942	165,945	179,140
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>181,688</b>	<b>175,574</b>	<b>219,331</b>
DEPRECIATION EXPENSE	3611	36,392	36,442	38,600
INTERFUND EXPENSE ADMINISTRATIVE	3912	33,422	34,307	36,438
<b>TOTAL OTHER CHARGES</b>		<b>69,814</b>	<b>70,749</b>	<b>75,038</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>251,503</b>	<b>246,323</b>	<b>294,369</b>
<b>OPERATING INCOME (LOSS)</b>		<b>38,919</b>	<b>37,018</b>	<b>(9,408)</b>
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	10,328	9,909	5,100
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>10,328</b>	<b>9,909</b>	<b>5,100</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>10,328</b>	<b>9,909</b>	<b>5,100</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>49,247</b>	<b>46,927</b>	<b>(4,308)</b>
<b>NON-OPERATING EXPENSE</b>				
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	12,637	8,539	12,372

FUND E410 OAK VIEW SCHOOL PRESERVATION AND MAI  
 SERVICE ACTIVITY: RECREATION FACILITIES  
 UNIT 4770 OAK VIEW SCHOOL PRESERVATION AND MAI

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING EXPENSE</b>				
<b>TOTAL OTHER CHARGES</b>	<b>12,637</b>	<b>8,539</b>	<b>12,372</b>	<b>12,372</b>
<b>TOTAL NON-OPERATING EXPENSE</b>	<b>12,637</b>	<b>8,539</b>	<b>12,372</b>	<b>12,372</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>36,610</b>	<b>38,388</b>	<b>(16,680)</b>	<b>(16,680)</b>
<b>OPERATING TRANSFERS</b>				
TRANSFERS IN FROM OTHER FUNDS	9831	16,200	16,680	16,680
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>16,200</b>	<b>16,680</b>	<b>16,680</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>16,200</b>	<b>16,680</b>	<b>16,680</b>
<b>CHANGE IN NET ASSETS</b>		<b>52,810</b>	<b>55,068</b>	<b>0</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>RETIREMENT OF LONG TERM DEBT</b>				
OTHER LOAN PAYMENTS PRINCIPAL	3312	34,880	37,056	35,873
DEBT CONTRA	3992	(34,880)	(37,056)	0
<b>TOTAL OTHER CHARGES</b>		<b>0</b>	<b>0</b>	<b>35,873</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>0</b>	<b>0</b>	<b>35,873</b>
<b>FIXED ASSETS</b>				
BUILDINGS AND IMPROVEMENTS	4111	0	0	175,000
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>175,000</b>
<b>TOTAL FIXED ASSETS</b>		<b>0</b>	<b>0</b>	<b>175,000</b>

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FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE

VENTURA COUNTY MEDICAL CENTER - 3300

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	544,542,867	505,146,249	569,033,551	568,308,501	568,308,501
TOTAL REVENUES	508,760,304	502,020,332	518,917,249	540,682,161	540,682,161
NET INCOME (LOSS)	(35,782,563)	(3,125,916)	(50,116,302)	(27,626,340)	(27,626,340)
AUTH POSITIONS			1,598	1,598	1,598
FTE POSITIONS			1,522.75	1,522.75	1,522.75

BUDGET UNIT DESCRIPTION:

Ventura County Medical Center (VCMC), a department of the Ventura County Health Care Agency (HCA), is a hospital system with two hospital campuses as well as a broad network of ambulatory care clinics. VCMC, the main campus in Ventura, is a general acute care hospital that includes an acute psychiatric hospital, both licensed by the State of California and accredited by The Joint Commission. VCMC is licensed for 180 general inpatient beds and 43 inpatient psychiatric unit beds. The second hospital, Santa Paula Hospital (SPH), is located in the city of Santa Paula. SPH is licensed and accredited as part of VCMC and has 49 licensed general acute inpatient beds.

VCMC is known within the community as a destination of choice for those with complex and critical illness. VCMC is a Level II Trauma Center, and serves all of western half of Ventura County, receiving approximately 60% of the trauma in the entire county. From the expertise of the busy emergency room to the medical surgical wings and critical care, emphasis is placed on patient experience and the best possible outcomes. The surgical department is thriving with advanced trauma services, surgical oncology, neurosurgical, bariatric, orthopedic, otolaryngologic and urologic programs to name a few. VCMC is also known for its Level II Neonatal Intensive Care Unit and Advanced Maternity program offering Vaginal Births after Cesarean Section and a Baby Friendly designation for superior marks in the promotion of newborn bonding and exclusive breast milk feeding.

VCMC has an approved graduate medical education program affiliated with the UCLA School of Medicine for the training of Family Medicine Physicians. Within the last several years, VCMC has continued to lead the county in graduate medical education by hosting training residents from Cedars Sinai Medical Center, Cottage Hospital and Community Memorial Hospital.

VCMC opened its expanded emergency room and an additional 2 operating rooms in the fall of 2018. This additional patient care area expands the emergency department to 32 beds and now brings the total number of operating rooms to seven as part of the hospital replacement wing (HRW) project.

Santa Paula Hospital is nestled within the foothills of the Santa Clara River Valley and serves the communities of Santa Paula, Fillmore and Piru. These communities are the fastest growing in the county with large housing developments projected within this next decade. As a local hospital, patients enjoy superior and personalized care, ranging from emergency services, surgical services and acute inpatient care including critical care.

Outpatient care is provided by a fully integrated system of primary and specialty care clinics in Ventura County. There are currently 40 clinic sites that provide primary care, specialty care, urgent care, outpatient rehabilitation services, and employee health services. Additional outpatient services include an outreach and education mobile unit, as well as clinical services at Oxnard College Health Center, California State University Channel Islands Student Health Center, Moorpark College Health Center and Ventura College Health Center. The clinic network is spread throughout nine communities in Ventura County, bringing healthcare to the residents of the County, providing greater than 475,000 patient visits annually.

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING INCOME**

OTHER COURT FINES	8821	0	7,461	0	0
MADDY EMERGENCY MEDICAL SERVICES FUND REVENUE	8822	259,325	188,524	94,000	94,000
<b>TOTAL FINES FORFEITURES AND PENALTIES</b>		<b>259,325</b>	<b>195,985</b>	<b>94,000</b>	<b>94,000</b>
OTHER STATE HEALTH	9131	94,628	8,603	200,000	200,000
STATE DISASTER RELIEF	9191	1	0	0	0
STATE OTHER	9252	3,053,543	1,929,986	16,768,471	16,768,471
FEDERAL DISASTER RELIEF	9301	0	0	0	0
FEDERAL OTHER	9351	2,099,754	2,086,141	2,173,609	2,173,609
FEDERAL AID COVID 19	9352	0	13,823,158	2,454,761	2,454,761
OTHER GOVERNMENTAL AGENCIES	9371	3,954,536	4,585,589	5,148,473	5,148,473
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>9,202,462</b>	<b>22,433,476</b>	<b>26,745,314</b>	<b>26,745,314</b>
PERSONNEL SERVICES	9471	96,713	69,746	0	0
HEALTH FEES	9581	0	0	2,000,000	2,000,000
INSTITUTIONAL CARE AND SERVICES OTHER DISCOUNTS	9631	(1,645,490,770)	(1,485,350,539)	(1,735,066,173)	(1,735,066,173)
DSH SUPPLEMENTAL	9632	155,625,648	149,299,635	123,148,269	123,148,269
INSTITUTIONAL CARE AND SERVICES <sup>(1)</sup>	9633	1,936,885,322	1,771,423,517	2,085,868,148	2,085,868,148
OTHER CHARGES FOR SERVICES	9708	0	0	0	0
INTERNAL LEASE RECOVERY REVENUE	9732	0	0	571,401	571,401
<b>TOTAL CHARGES FOR SERVICES</b>		<b>447,116,912</b>	<b>435,442,359</b>	<b>476,521,645</b>	<b>476,521,645</b>
MISCELLANEOUS PRIOR YEAR REVENUE	9741	4,881	0	0	0
OTHER SALES	9751	642,976	500,891	640,000	640,000
CONTRIBUTIONS AND DONATIONS	9770	20,842	190,214	0	0
DONATED CAPITAL ASSETS	9771	82,363	253,913	0	0
BAD DEBT RECOVERY	9788	1,568,268	1,406,221	1,450,000	1,450,000
MISCELLANEOUS REVENUE	9790	3,472,590	4,086,858	5,000,000	5,000,000
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>5,791,919</b>	<b>6,438,098</b>	<b>7,090,000</b>	<b>7,090,000</b>
<b>TOTAL OPERATING INCOME</b>		<b>462,370,618</b>	<b>464,509,918</b>	<b>510,450,959</b>	<b>510,450,959</b>

**OPERATING EXPENSE**

REGULAR SALARIES	1101	98,712,029	93,884,845	106,221,350	106,221,350
EXTRA HELP	1102	4,390,702	3,134,484	5,880,619	5,880,619
OVERTIME	1105	5,821,967	7,059,710	5,490,495	5,490,495
SUPPLEMENTAL PAYMENTS	1106	15,360,328	16,682,777	17,233,092	17,233,092
TERMINATIONS	1107	1,418,251	1,514,060	1,737,053	1,737,053
CALL BACK STAFFING	1108	1,852,802	1,661,735	1,718,410	1,718,410
RETIREMENT CONTRIBUTION	1121	20,583,801	21,412,492	23,434,230	23,434,230
OASDI CONTRIBUTION	1122	6,991,988	6,948,609	7,340,702	7,340,702
FICA MEDICARE	1123	1,818,242	1,751,565	1,774,778	1,774,778
SAFE HARBOR	1124	551,892	429,833	961,879	961,879
RETIREE HEALTH PAYMENT 1099	1128	32,357	37,789	38,461	38,461

(1)The "Institutional Care and Services" revenues shown are based on projected demand for services at the prices set forth in the proposed 2020-2021 VCMC Charge Description Master ("Chargemaster"), included herein as Appendix C.

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

GROUP INSURANCE	1141	15,174,015	15,609,837	18,517,429	18,517,429
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMENT	1142	39,348	36,947	4,831	4,831
STATE UNEMPLOYMENT INSURANCE	1143	88,536	58,820	61,341	61,341
MANAGEMENT DISABILITY INSURANCE	1144	179,593	169,471	303,681	303,681
WORKERS' COMPENSATION INSURANCE	1165	3,308,022	3,502,460	4,141,575	4,141,575
401K PLAN	1171	1,257,710	1,313,093	1,633,147	1,633,147
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	1,983,446	2,019,315	2,782,933	2,782,933
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ DECR	1992	0	0	2,500,000	2,500,000
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>179,565,027</b>	<b>177,227,844</b>	<b>201,776,006</b>	<b>201,776,006</b>
CLOTHING AND PERSONAL SUPPLIES	2021	31,222	43,262	26,612	26,612
COMMUNICATIONS	2031	154,852	191,752	195,000	195,000
VOICE DATA ISF	2032	3,343,448	3,230,410	3,558,197	3,558,197
RADIO COMMUNICATIONS ISF	2033	163,096	169,423	181,440	181,440
FOOD	2041	1,444,442	1,543,789	2,090,700	2,090,700
KITCHEN SUPPLIES	2051	291,184	251,592	413,000	413,000
BEDDING AND LINENS SUPPLIES	2052	4,151	750	0	0
LAUNDRY SUPPLIES	2053	0	0	0	0
JANITORIAL SUPPLIES	2054	287,569	385,203	198,000	198,000
JANITORIAL SERVICES NON ISF	2055	1,064,374	1,077,404	1,700,000	1,700,000
OTHER HOUSEHOLD EXPENSE	2056	127,590	158,213	182,000	182,000
HAZARDOUS MATERIAL DISPOSAL	2057	337,544	303,071	399,480	399,480
HOUSEKEEPING GROUNDS ISF CHARGS	2058	3,006	466	1,000	1,000
GENERAL INSURANCE ALLOCATION ISF	2071	1,417,378	1,321,884	1,552,787	1,552,787
INSURANCE	2072	2,628,387	2,482,164	2,459,191	2,459,191
GENERAL LIABILITY ULTIMATE LOSS EXPENSE 1099	2074	10,000	0	0	0
GENERAL LIABILITY ULTIMATE LOSS EXPENSE	2075	0	3,600	0	0
EQUIPMENT MAINTENANCE	2101	2,373,769	2,318,674	3,177,677	3,177,677
EQUIPMENT MAINTENANCE CONTRACTS	2102	1,445,982	1,554,262	1,691,100	1,691,100
MAINTENANCE SUPPLIES AND PARTS	2104	801,670	995,817	1,498,011	1,498,011
BUILDING AND IMPROVEMENTS SUPPLIES AND PARTS	2111	0	5,827	0	0
BUILDINGS AND IMPROVEMENTS MAINTENANCE	2112	2,098,948	2,141,811	2,968,621	2,968,621
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	1,552,151	1,550,910	1,616,857	1,616,857
FACILITIES PROJECTS ISF	2115	730,157	1,052,860	1,538,160	1,538,160
OTHER MAINTENANCE ISF	2116	103,602	206,401	27,256	27,256
MEDICAL AND LABORATORY SUPPLIES	2121	34,115,115	31,009,012	35,087,439	35,087,439
PHARMACEUTICALS	2123	22,870,129	22,200,234	27,242,163	27,242,163
MEMBERSHIPS AND DUES	2131	987,447	948,573	926,745	926,745
COST ALLOCATION PLAN CHARGES	2158	7,541,998	6,169,374	6,312,093	6,312,093
MISCELLANEOUS EXPENSE	2159	464,204	511,818	528,405	528,405
OFFICE SUPPLIES	2161	507,900	377,717	533,600	533,600
PRINTING AND BINDING NON ISF	2162	35,697	17,358	25,000	25,000
BOOKS AND PUBLICATIONS	2163	75,091	55,613	70,000	70,000

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED	RECOMMENDED	ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5

**OPERATING EXPENSE**

MAIL CENTER ISF	2164	229,615	219,777	232,184	232,184
PURCHASING CHARGES ISF	2165	512,627	522,336	523,147	523,147
GRAPHICS CHARGES ISF	2166	356,085	309,726	272,777	272,777
COPY MACHINE CHGS ISF	2167	349,858	417,008	351,781	351,781
STORES ISF	2168	60,547	46,724	45,000	45,000
POSTAGE AND SPECIAL DELIVERY	2169	873	2,794	1,000	1,000
MISCELLANEOUS OFFICE EXPENSE	2179	120,074	100,946	100,000	100,000
ATTORNEY SERVICES	2185	1,523,699	751,416	810,000	810,000
LAB SERVICES	2188	83,277	68,223	121,800	121,800
CREDIT CARD FEES	2190	0	9	0	0
COLLECTION AND BILLING SERVICES	2191	103,012	90,393	144,862	144,862
TEMPORARY HELP	2192	295,165	245,974	240,000	240,000
MARKETING AND ADVERTISING	2193	77,964	30,375	108,084	108,084
SOFTWARE MAINTENANCE AGREEMENTS	2194	956,000	1,488,839	3,585,324	3,585,324
CONTRIBUTIONS AND GRANTS TO NON GOVERNMENTAL AGEN	2196	165,000	165,000	165,000	165,000
PROFESSIONAL MEDICAL SERVICES	2197	59,016,778	59,172,108	60,824,292	60,824,292
PROFESSIONAL CLINICAL SERVICES	2198	0	70,225,650	74,345,577	74,345,577
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	38,875,052	35,418,959	34,839,156	34,839,156
INFORMATION TECHNOLOGY ISF	2202	1,869,658	2,173,346	1,625,929	1,625,929
COUNTY GEOGRAPHICAL INFORMATION SYSTEMS EXPENSE IS	2203	12,275	13,563	13,090	13,090
PUBLIC WORKS ISF CHARGES	2205	340	0	17,985	17,985
SPECIAL SERVICES ISF	2206	9,224	67,867	4,428	4,428
PROFESSIONAL AND SPECIALIZED SERVICES ISF	2209	336	0	0	0
PUBLICATIONS AND LEGAL NOTICES	2221	41	0	0	0
RENT AND LEASES EQUIPMENT NONCOUNTY OWNED	2231	1,825,450	2,385,809	2,353,500	2,353,500
BUILDING LEASES AND RENTALS NONCOUNTY OWNED	2241	3,859,562	3,685,777	323,855	323,855
BUILDING LEASES AND RENTALS COUNTY OWNED	2242	289,989	283,342	272,404	272,404
STORAGE CHARGES ISF	2244	3,674	4,535	4,015	4,015
STORAGE CHARGES NON ISF	2245	324,803	348,404	335,001	335,001
BUILDING LEASE NON UNIFORM GUIDANCE	2246	336,003	265,397	195,842	195,842
INTERNAL LEASE RECOVERY EXPENSE	2248	0	0	49,220	49,220
COMPUTER EQUIPMENT <5000	2261	368,978	801,520	1,715,399	1,715,399
FURNITURE AND FIXTURES <5000	2262	144,718	55,950	25,000	25,000
INSTALLATIONS ELECTRICAL EQUIPMENT ISF	2263	0	0	0	0
MINOR EQUIPMENT	2264	436,144	983,198	102,242	102,242
LIBRARY BOOKS AND PUBLICATIONS	2271	82,276	88,505	91,500	91,500
TRAINING ISF	2272	4,732	3,467	6,000	6,000
EDUCATION CONFERENCE AND SEMINARS	2273	298,256	229,081	296,101	296,101
PRIVATE VEHICLE MILEAGE	2291	49,480	44,888	72,288	72,288
TRAVEL EXPENSE	2292	812,026	238,019	97,404	97,404
FREIGHT, EXPRESS, AND OTHER DELIVERY	2293	10,112	38,349	28,000	28,000
TRANSPORTATION EXPENSE	2299	66,966	20,202	119,999	119,999

FUND E500 VENTURA COUNTY MEDICAL CENTER  
SERVICE ACTIVITY: HOSPITAL CARE  
UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>OPERATING EXPENSE</b>					
GAS AND DIESEL FUEL ISF	2301	41,423	31,928	50,467	50,467
TRANSPORTATION CHARGES ISF	2302	108,862	112,954	122,449	122,449
MOTORPOOL ISF	2303	95,997	91,518	102,490	102,490
TRANSPORTATION WORK ORDER	2304	26,945	10,349	48,144	48,144
UTILITIES	2311	4,446,885	4,064,117	4,799,999	4,799,999
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	179,049	197,630	241,579	241,579
SERVICES AND SUPPLIES CURRENT YEAR ADJ DECREASE	2992	(42,422)	0	43,890	43,890
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>205,399,511</b>	<b>267,795,216</b>	<b>286,068,738</b>	<b>286,068,738</b>
TAXES AND ASSESSMENTS	3571	93,235	141,058	0	0
DEPRECIATION EXPENSE	3611	17,773,710	19,197,173	19,500,000	19,500,000
INTERFUND EXPENSE ADMINISTRATIVE	3912	0	0	2,141,000	2,141,000
<b>TOTAL OTHER CHARGES</b>		<b>17,866,945</b>	<b>19,338,231</b>	<b>21,641,000</b>	<b>21,641,000</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>402,831,483</b>	<b>464,361,291</b>	<b>509,485,744</b>	<b>509,485,744</b>
<b>OPERATING INCOME (LOSS)</b>		<b>59,539,136</b>	<b>148,627</b>	<b>965,215</b>	<b>965,215</b>
<b>NON-OPERATING REVENUE</b>					
INVESTMENT INCOME	8911	109,211	70,905	125,602	125,602
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>109,211</b>	<b>70,905</b>	<b>125,602</b>	<b>125,602</b>
GAIN/LOSS REVENUE CAPITAL ASSETS	9822	(128,622)	0	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>(128,622)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>(19,411)</b>	<b>70,905</b>	<b>125,602</b>	<b>125,602</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>59,519,725</b>	<b>219,532</b>	<b>1,090,817</b>	<b>1,090,817</b>
<b>NON-OPERATING EXPENSE</b>					
INTEREST LONG TERM REVOLVING CREDIT AGREEMENT	3412	68,129	40,444	49,130	49,130
INTEREST ON LEASE PURCHASE PAYMENTS	3451	12,903,706	11,457,502	5,977,973	5,977,973
INTEREST ON FINANCE PURCHASE AGREEMENT	3455	410,351	360,047	451,764	451,764
INTEREST ON LEASE	3456	250,883	140,476	209,470	209,470
INTEREST ON SHORT TERM DEBT	3471	0	0	0	0
<b>TOTAL OTHER CHARGES</b>		<b>13,633,070</b>	<b>11,998,468</b>	<b>6,688,337</b>	<b>6,688,337</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>13,633,070</b>	<b>11,998,468</b>	<b>6,688,337</b>	<b>6,688,337</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>45,886,655</b>	<b>(11,778,937)</b>	<b>(5,597,520)</b>	<b>(5,597,520)</b>
<b>OPERATING TRANSFERS</b>					
CONTRIBUTIONS TO OUTSIDE AGENCIES	3811	(87,301,140)	(12,283,584)	(7,100,000)	(7,100,000)
<b>TOTAL OTHER CHARGES</b>		<b>(87,301,140)</b>	<b>(12,283,584)</b>	<b>(7,100,000)</b>	<b>(7,100,000)</b>

FUND E500 VENTURA COUNTY MEDICAL CENTER  
 SERVICE ACTIVITY: HOSPITAL CARE  
 UNIT 3300 VENTURA COUNTY MEDICAL CENTER

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS	
1	2	3	4	5	
<b>OPERATING TRANSFERS</b>					
TRANSFERS OUT TO OTHER FUNDS	5111	0	0	(352,000)	(352,000)
<b>TOTAL OTHER FINANCING USES</b>		<b>0</b>	<b>0</b>	<b>(352,000)</b>	<b>(352,000)</b>
TRANSFERS IN FROM OTHER FUNDS	9831	25,067,288	20,701,908	15,197,900	15,197,900
TRANSFERS IN VEHICLE LICENSE FEE REALIGNMENT	9832	0	0	0	0
TRANSFERS IN TOBACCO SETTLEMENT	9833	3,408,700	3,408,700	3,408,700	3,408,700
TRANSFERS IN IN PATIENT UNIT	9834	11,500,000	11,500,000	11,499,000	11,499,000
LONGTERM DEBT PROCEEDS	9841	(270,936)	1,828,901	0	0
INSURANCE RECOVERIES	9851	369,043	0	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>40,074,095</b>	<b>37,439,510</b>	<b>30,105,600</b>	<b>30,105,600</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>(47,227,046)</b>	<b>25,155,925</b>	<b>22,653,600</b>	<b>22,653,600</b>
<b>CHANGE IN NET ASSETS</b>		<b>(1,340,390)</b>	<b>13,376,989</b>	<b>17,056,080</b>	<b>17,056,080</b>
NET ASSETS - BEGINNING BALANCE					
NET ASSETS - ENDING BALANCE					
<b>RETIREMENT OF LONG TERM DEBT</b>					
LEASE PURCHASE PYMT PRINCIPAL	3311	5,836,561	6,127,089	10,816,268	10,816,268
OTHER LOAN PAYMENTS PRINCIPAL	3312	535,875	553,644	557,698	557,698
FINANCE PURCHASE AGREEMENT PRINCIPAL	3315	5,491,873	5,620,149	7,634,213	7,634,213
LEASE PRINCIPAL	3316	1,546,612	1,825,770	3,635,491	3,635,491
SOFTWARE LICENSE PRINCIPAL	3320	294,000	0	0	0
DEBT CONTRA	3992	(13,704,920)	0	0	0
<b>TOTAL OTHER CHARGES</b>		<b>(0)</b>	<b>14,126,653</b>	<b>22,643,670</b>	<b>22,643,670</b>
<b>TOTAL RETIREMENT OF LONG TERM DEBT</b>		<b>(0)</b>	<b>14,126,653</b>	<b>22,643,670</b>	<b>22,643,670</b>
<b>FIXED ASSETS</b>					
BUILDINGS AND IMPROVEMENTS	4111	656,086	531,255	3,200,000	3,200,000
LEASEHOLD IMPROVEMENTS	4115	0	0	0	0
HOSPITAL REPLACEMENT WING	4220	33,092	146,099	0	0
VCMC PEDIATRIC UNIT	4241	0	0	14,838,750	14,838,750
EQUIPMENT	4601	1,159,034	1,660,127	1,700,000	1,700,000
HOSPITAL REPLACEMENT EQUIPMENT	4611	288,195	3,155	0	0
COMPUTER SOFTWARE	4701	168,066	35,617	2,300,000	2,300,000
<b>TOTAL FIXED ASSETS</b>		<b>2,304,473</b>	<b>2,376,253</b>	<b>22,038,750</b>	<b>22,038,750</b>
<b>TOTAL FIXED ASSETS</b>		<b>2,304,473</b>	<b>2,376,253</b>	<b>22,038,750</b>	<b>22,038,750</b>

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH

VENTURA CO HEALTH CARE PLAN - 3390

BUDGET OVERVIEW:

	FINAL BUDGET FY 2019-20	ACTUAL PRIOR YEAR FY 2019-20	REQUESTED BUDGET FY 2020-21	RECOMMENDED BUDGET FY 2020-21	ADOPTED BUDGET FY 2020-21
TOTAL APPROPRIATIONS	82,837,252	76,853,617	78,953,947	78,953,947	78,953,947
TOTAL REVENUES	83,635,700	78,245,653	80,994,990	80,994,990	80,994,990
NET INCOME (LOSS)	798,448	1,392,036	2,041,043	2,041,043	2,041,043
AUTH POSITIONS			43	43	43
FTE POSITIONS			43	43	43

BUDGET UNIT DESCRIPTION:

Ventura County Health Care Plan (VCHCP) was established in 1993 as a practical, cost-effective and innovative alternative to private health care services to eligible employees of the County and their covered dependents. The core medical services are provided by physicians and facilities associated with the Ventura County Medical Center (VCMC) and Santa Paula Hospital as well as other community providers. VCHCP also provides insurance coverage for employees of the VCMC affiliated clinics and physician groups.

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
SERVICE ACTIVITY: HEALTH  
UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>OPERATING INCOME</b>				
FEDERAL AID COVID 19	9352	0	3,996	0
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>		<b>0</b>	<b>3,996</b>	<b>0</b>
INSURANCE PREMIUMS EXTERNAL	9702	0	0	0
INSURANCE PREMIUMS INTERNAL	9717	80,646,984	77,896,592	80,699,544
<b>TOTAL CHARGES FOR SERVICES</b>		<b>80,646,984</b>	<b>77,896,592</b>	<b>80,699,544</b>
MISCELLANEOUS REVENUE	9790	99,715	136,010	167,535
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>99,715</b>	<b>136,010</b>	<b>167,535</b>
<b>TOTAL OPERATING INCOME</b>		<b>80,746,700</b>	<b>78,036,598</b>	<b>80,867,079</b>
<b>OPERATING EXPENSE</b>				
REGULAR SALARIES	1101	3,364,868	3,402,989	3,648,730
EXTRA HELP	1102	0	0	0
OVERTIME	1105	33,365	21,215	0
SUPPLEMENTAL PAYMENTS	1106	181,552	147,119	149,222
TERMINATIONS	1107	127,123	70,171	0
CALL BACK STAFFING	1108	3,464	476	0
RETIREMENT CONTRIBUTION	1121	705,381	759,372	756,170
OASDI CONTRIBUTION	1122	216,058	208,840	226,680
FICA MEDICARE	1123	51,934	50,793	54,738
SAFE HARBOR	1124	0	0	0
GROUP INSURANCE	1141	455,842	496,395	564,468
LIFE INSURANCE FOR DEPARTMENT HEADS AND MANAGEMEN	1142	1,418	1,403	396
STATE UNEMPLOYMENT INSURANCE	1143	2,421	1,697	1,833
MANAGEMENT DISABILITY INSURANCE	1144	9,797	9,676	12,887
WORKERS' COMPENSATION INSURANCE	1165	73,810	75,190	91,120
401K PLAN	1171	59,024	62,610	68,342
SALARY AND EMPLOYEE BENEFITS CURRENT YEAR ADJ INCRE	1991	54,365	54,223	0
<b>TOTAL SALARIES AND EMPLOYEE BENEFITS</b>		<b>5,340,423</b>	<b>5,362,169</b>	<b>5,574,586</b>
VOICE DATA ISF	2032	64,180	57,217	79,869
HOUSEKEEPING GROUNDS ISF CHARGS	2058	45	0	0
GENERAL INSURANCE ALLOCATION ISF	2071	20,966	22,673	21,999
INSURANCE	2072	0	0	16,240
INSURANCE RECOVERIES FROM CLAIMS AND LITIGATION	2079	0	0	0
INCOME PROTECTION PLAN PAYMENTS	2080	3,014,399	3,318,178	4,855,788
EQUIPMENT MAINTENANCE CONTRACTS	2102	831	1,663	0
FACILITIES AND MATERIALS SQ FT ALLOCATION ISF	2114	180,060	199,352	213,897
FACILITIES PROJECTS ISF	2115	0	425	0
OTHER MAINTENANCE ISF	2116	116	507	10,000
PHARMACEUTICALS	2123	13,066,108	14,476,785	14,281,972

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH  
 UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2018-19	2019-20	2020-21	2020-21
	ACTUAL	ACTUAL * ESTIMATED		
1	2	3	4	5

**OPERATING EXPENSE**

MEMBERSHIPS AND DUES	2131	1,495	1,288	10,000	10,000
COST ALLOCATION PLAN CHARGES	2158	943,566	506,924	527,024	527,024
MISCELLANEOUS EXPENSE	2159	114,524	141,362	130,000	130,000
OFFICE SUPPLIES	2161	16,657	12,055	18,000	18,000
PRINTING AND BINDING NON ISF	2162	12,744	4,573	24,000	24,000
MAIL CENTER ISF	2164	57,191	39,541	56,286	56,286
PURCHASING CHARGES ISF	2165	7,235	7,396	7,360	7,360
GRAPHICS CHARGES ISF	2166	89,930	67,650	88,000	88,000
COPY MACHINE CHGS ISF	2167	19,441	12,979	21,246	21,246
STORES ISF	2168	2,375	10,270	1,200	1,200
MISCELLANEOUS OFFICE EXPENSE	2179	22,432	30,851	20,000	20,000
ATTORNEY SERVICES	2185	65,346	48,410	80,000	80,000
PSYCHIATRIC FEES	2189	3,457,801	3,433,402	3,985,621	3,985,621
TEMPORARY HELP	2192	17,034	18,748	50,000	50,000
MARKETING AND ADVERTISING	2193	0	0	0	0
SOFTWARE MAINTENANCE AGREEMENTS	2194	0	2,097	0	0
PROFESSIONAL MEDICAL SERVICES	2197	49,473,640	46,837,151	46,274,083	46,274,083
OTHER PROFESSIONAL AND SPECIALIZED NON ISF	2199	1,481,277	1,440,394	1,880,665	1,880,665
EMPLOYEE HEALTH SERVICES HCA	2201	377	1,313	3,200	3,200
INFORMATION TECHNOLOGY ISF	2202	25,887	26,587	47,160	47,160
SPECIAL SERVICES ISF	2206	4,125	4,385	4,224	4,224
STORAGE CHARGES ISF	2244	1,388	2,091	1,649	1,649
COMPUTER EQUIPMENT <5000	2261	22,065	36,593	0	0
MINOR EQUIPMENT	2264	977	1,971	30,000	30,000
TRAINING ISF	2272	81	116	15,000	15,000
EDUCATION CONFERENCE AND SEMINARS	2273	10,137	9,094	12,000	12,000
PRIVATE VEHICLE MILEAGE	2291	1,240	1,661	2,000	2,000
TRAVEL EXPENSE	2292	8,137	3,766	10,000	10,000
GAS AND DIESEL FUEL ISF	2301	0	0	0	0
TRANSPORTATION CHARGES ISF	2302	0	0	0	0
MOTORPOOL ISF	2303	817	838	902	902
SERVICES AND SUPPLIES CURRENT YEAR ADJ INCREASE	2991	4,931	5,443	0	0
<b>TOTAL SERVICES AND SUPPLIES</b>		<b>72,209,554</b>	<b>70,785,747</b>	<b>72,779,385</b>	<b>72,779,385</b>
TAXES AND ASSESSMENTS	3571	1,659,829	108,934	26,346	26,346
DEPRECIATION EXPENSE	3611	372,111	370,888	370,377	370,377
INTERFUND EXPENSE ADMINISTRATIVE	3912	3,495	4,075	185,253	185,253
<b>TOTAL OTHER CHARGES</b>		<b>2,035,434</b>	<b>483,898</b>	<b>581,976</b>	<b>581,976</b>
<b>TOTAL OPERATING EXPENSE</b>		<b>79,585,412</b>	<b>76,631,813</b>	<b>78,935,947</b>	<b>78,935,947</b>
<b>OPERATING INCOME (LOSS)</b>		<b>1,161,288</b>	<b>1,404,785</b>	<b>1,931,132</b>	<b>1,931,132</b>

**NON-OPERATING REVENUE**

FUND E510 VENTURA COUNTY HEALTH CARE PLAN  
 SERVICE ACTIVITY: HEALTH  
 UNIT 3390 VENTURA CO HEALTH CARE PLAN

OPERATING DETAIL	2018-19 ACTUAL	2019-20 ACTUAL * ESTIMATED	2020-21 RECOMMENDED	2020-21 ADOPTED BY THE BOARD OF SUPERVISORS
1	2	3	4	5
<b>NON-OPERATING REVENUE</b>				
INVESTMENT INCOME	8911	212,917	209,055	127,911
<b>TOTAL REVENUE USE OF MONEY AND PROPERTY</b>		<b>212,917</b>	<b>209,055</b>	<b>127,911</b>
<b>TOTAL NON-OPERATING REVENUE</b>		<b>212,917</b>	<b>209,055</b>	<b>127,911</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>1,374,204</b>	<b>1,613,840</b>	<b>2,059,043</b>
<b>NON-OPERATING EXPENSE</b>				
INTEREST TO PROVIDERS	3479	34,358	25,879	18,000
<b>TOTAL OTHER CHARGES</b>		<b>34,358</b>	<b>25,879</b>	<b>18,000</b>
<b>TOTAL NON-OPERATING EXPENSE</b>		<b>34,358</b>	<b>25,879</b>	<b>18,000</b>
<b>INCOME BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>1,339,847</b>	<b>1,587,961</b>	<b>2,041,043</b>
<b>OPERATING TRANSFERS</b>				
TRANSFERS IN FROM OTHER FUNDS	9831	750,000	0	0
<b>TOTAL OTHER FINANCING SOURCES</b>		<b>750,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL OPERATING TRANSFERS</b>		<b>750,000</b>	<b>0</b>	<b>0</b>
<b>CHANGE IN NET ASSETS</b>		<b>2,089,847</b>	<b>1,587,961</b>	<b>2,041,043</b>
NET ASSETS - BEGINNING BALANCE				
NET ASSETS - ENDING BALANCE				
<b>FIXED ASSETS</b>				
COMPUTER SOFTWARE	4701	31,450	195,925	0
<b>TOTAL FIXED ASSETS</b>		<b>31,450</b>	<b>195,925</b>	<b>0</b>
<b>TOTAL FIXED ASSETS</b>		<b>31,450</b>	<b>195,925</b>	<b>0</b>

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